# APPENDIX D CONTACTS

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In conducting this research, information was gathered from a wide variety of sources. In addition to written literature and studies, over 100 interviews were conducted with key persons and offices representing a broad spectrum within Government, industry, and academia. The following lists some of the many organizations that played a major role in our research and findings. In most cases, the formal interviews listed below were recorded and transcribed.

#### **GOVERNMENT**

#### **Air Force CALS Program Office (AFCPO)**

PMO staff, Wright Patterson Air Force Base, OH, January 96

#### **Air Force PDSM Program Office**

Electronic interviews with EDI Manager, Wright Patterson Air Force Base, OH, January-May 96

# Army Combat Mobility Systems (CMS) Program Office

PMO staff, Warren, MI, (March 96

Program Manager (COL Paul), Warren, MI, March 96

Program Manager (COL Paul), Fort Belvoir, VA, March 96

Assistant Program Manager (Logistics) (Ms. Moulton), Fort Belvoir, VA, April 96

# **Army Lead AMC Integration Support Office (LAISO)**

Telephonic and electronic interviews, March-April 96

# **Army Logistics Integration Agency**

CALS office, Alexandria, VA, March 96

# **Army Materiel Command (AMC)**

CALS Requirements Integration Office, Alexandria, VA, April 96 EC/EDI Project Office, Alexandria, VA, April 96

# **B-2 Program Management Office**

Electronic and telephonic interviews, May 96

# **C-17 Program Management Office (PMO)**

PMO staff, Wright Patterson Air Force Base, OH, April 96

# Configuration Management and Information Systems (CMIS) Project Office

Project manager and staff, Wright Patterson Air Force Base, OH, April 96

# **Defense Construction Supply Center**

Commanding Officer (RADM Elliot), Fort Belvoir, VA, February 96

# **Defense Systems Management College (DSMC)**

Faculty interviews, Fort Belvoir, VA, December-June 96

# **Department of the Treasury**

Office of Telecommunications Management, Arlington, VA, February 96

# **Deputy Under Secretary of Defense for Acquisition Reform**

Director of Programs Acquisition Strategies Improvement (Mr. Sylvester), Pentagon, VA, February 96

# **Deputy Under Secretary of Defense for Logistics**

DUSD(L) (Mr. Phillips), Pentagon, VA, May 96

#### **DoD CALS Office**

Deputy Director (Mr. Adams), Crystal City, VA, January 96 Functional area managers, Crystal City, VA, February 96 Director (Ms. Litman), Crystal City, VA, May 96 Incoming Director (Mr. Adams), Crystal City, VA, June 96

#### **DoD Electronic Commerce (EC) Office**

Director (Ms. Smith), Pentagon, VA, April 96

#### DoD, Office of the Inspector General

Contract Management Directorate, Crystal City, VA, March 96

#### F-22 Program Management Office

PMO staff, Wright Patterson Air Force Base, OH, April 96

#### **F/A-18 PMA**

PMA staff, Crystal City, VA, April 96

# **JCALS Program Office**

Electronic Interviews and discussions, Fort Monmouth, NJ, February-April 96

#### **JEDMICS Pilot Site**

Program staff, Warner Robbins AFB, GA, April 96

# Joint Strike Fighter (JSF) Program Office

PMO staff, Crystal City, VA, March 96

#### Joint Surveillance Targeting and Attack Radar System (JSTARS) Program Office

PMO staff, Hanscom AFB, MA, April 96

# **Naval Air Systems Command (NAVAIR)**

NAVAIR Digital Program Office, Crystal City, VA, April 96

#### **Navy CALS Office**

Program staff, Crystal City, VA, April 96

# **NAVAIR Multi-Mission Helicopter Program Office (PMA-299)**

Program staff, Crystal City, VA, April 96

# Secretary of the Army for Research, Development and Acquisition (SARDA)

CALS/EC/EDI personnel, Pentagon, VA, March 96

#### Theater High Altitude Air Defense (THAAD) Program Office

Electronic and telephonic interviews, Huntsville, AL, February-May 96

#### V-22 Program Office

PMO staff, Crystal City, VA, April 96

#### **INDUSTRY**

#### **Ball Aerospace**

Government Division, Boulder, CO, February 96

#### **Boeing Aircraft Division**

Defense and Space Group, Seattle, WA, March 96

#### **CALS Industry Steering Group (ISG)**

Multiple interviews and discussions, February-July 96

### **Coopers and Lybrand Consulting**

IDEBAT development team, Arlington, VA, May 96

#### **Draper Laboratories**

Electronic Media office, Boston, MA, April 96

#### **Electronic Commerce Resource Center (ECRC)**

Director and staff, Fairfax, VA, January-March 96

#### **General Electric**

Evandale, OH, February 96

# **George Mason University**

Fairfax Information Technology Center, Fairfax, VA, February 96

# **Hughes Aircraft Corporation**

El Segundo, CA, April 96

#### **KPMG Peat Marwick**

Data Acquisition Study team, Dayton, OH, April 96

#### LLD, Incorporated

CALS support office, January 96

#### **Lockheed Martin**

Electronic Commerce office, Denver, CO, March 96

Agile Infrastructure for Management Systems (AIMS) pilot program, Sunnyvale, CA, March 96

Missiles and Space Division, Sunnyvale, CA, March 96

IETM development team, Fort Worth, TX, April 96

Tactical Aircraft Systems, Fort Worth, TX, April 96

# **McDonnell Douglas Corporation**

CALS program development office, Long Beach, CA, March 96 F/A-18 digital initiatives team, Crystal City, VA, April 96

# **Northrop Grumman**

Electronic Sensors and Systems Division, Hawthorne, CA, March 96 Military Aircraft Division, Hawthorne, CA, March 96

#### **PRC Incorporated**

JEDMICS consultant team, McLean, VA, April 96

#### **TASC**

IDEBAT consultant team, Arlington, VA, May 96 Director, Special Projects, Arlington, VA, June 96

# Westinghouse

Government Division, Baltimore, MD, March 96